

Export to New Workbook					Actual					Budget	Forecast									
Year ended	% Increase / (Decrease) over historical period from 30/06/2004 to 30/06/2009	Total / Average over historical period 30/06/2004 to 30/06/2009	% Increase / (Decrease) over forecast period 30/06/2010 to 30/06/2019	Total / Average over forecast period 30/06/2010 to 30/06/2019	30/06/2004	30/06/2005	30/06/2006	30/06/2007	30/06/2008	30/06/2009	30/06/2010	30/06/2011	30/06/2012	30/06/2013	30/06/2014	30/06/2015	30/06/2016	30/06/2017	30/06/2018	30/06/2019
2. Financial Indicators & Ratios																				
2.1 Operating Position Indicators																				
Total recurrent revenue (or Operating revenue) (\$)	568,347,671	1,570,404,012			77,166,522	81,232,025	90,781,915	102,884,012	96,145,876	120,137,321	113,698,338	120,277,211	126,745,068	137,255,236	149,199,678	160,568,815	171,864,348	184,007,647	196,414,475	210,373,196
Total recurrent expenses (or Operating expenses) (\$)	581,748,503	1,540,528,756			76,834,051	82,792,910	93,663,529	99,810,632	77,296,575	151,350,806	123,720,467	129,245,934	132,815,064	140,482,693	148,272,703	155,581,969	163,815,045	172,182,785	181,452,124	192,959,972
Total Operating result (\$)	-13,400,832	29,875,256			332,471	(1,560,885)	(2,881,614)	3,073,380	18,849,301	(31,213,485)	(10,022,129)	(8,968,723)	(6,069,996)	(3,227,457)	926,975	4,986,846	8,049,303	11,824,862	14,962,351	17,413,224
Operating result before Interest, Tax, Depreciation and Amortisation (EBITDA) (\$)	142,108,276	417,657,967			21,615,981	21,560,097	22,755,181	30,711,686	40,604,040	4,861,291	22,764,019	24,706,207	28,383,411	34,494,933	41,170,175	46,260,726	49,621,815	53,316,140	56,866,466	60,074,075
Operating margin (%)	-2.4%	1.9%			0.4%	(1.9)%	(3.2)%	3.0%	19.6%	(26.0)%	(8.8)%	(7.5)%	(4.8)%	(2.4)%	0.6%	3.1%	4.7%	6.4%	7.6%	8.3%
Relative operating growth rate (%)	(5.3)%	3.3%			n/a	(2.5)%	(1.4)%	6.8%	16.0%	(70.9)%	12.9%	1.3%	2.6%	2.5%	3.2%	2.7%	1.7%	2.0%	1.4%	0.8%
Sales, contracts and recoverable works margin (%)	100.0%	100.0%			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Total operating revenue / Total operating expense (%)	97.7%	101.9%			100.4%	98.1%	96.9%	103.1%	124.4%	79.4%	91.9%	93.1%	95.4%	97.7%	100.6%	103.2%	104.9%	106.9%	108.2%	109.0%
2.2 Fiscal Flexibility Indicators																				
Net rates, utilities and charges / operating revenue (%)	67.3%	78.8%			68.8%	69.1%	66.1%	63.8%	72.2%	64.9%	74.7%	76.1%	78.4%	78.8%	78.8%	78.9%	79.3%	79.9%	80.0%	80.0%
Operating subsidies, donations and contributions / operating revenue (%)	10.8%	8.6%			12.4%	10.9%	10.9%	10.6%	7.4%	12.3%	9.2%	9.7%	8.3%	8.3%	8.6%	8.8%	8.7%	8.5%	8.4%	8.2%
Sales - contract and recoverable works / operating revenue (%)	4.5%	2.5%			3.6%	3.5%	5.4%	5.6%	3.0%	5.3%	2.2%	2.5%	2.6%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Total other operating Income (including fees & charges and interest) / operating revenue (%)	17.5%	10.1%			15.2%	16.5%	17.6%	20.0%	17.4%	17.5%	13.8%	11.7%	10.7%	10.3%	10.1%	9.9%	9.5%	9.0%	9.1%	9.3%
Employee costs / total operating expenses (%)	38.4%	41.6%			36.1%	36.2%	37.0%	37.5%	37.2%	42.7%	42.7%	42.8%	41.7%	41.2%	41.0%	41.6%	41.5%	41.5%	41.5%	41.0%
Materials and services / total operating expenses (%)	34.6%	33.0%			36.2%	35.8%	35.0%	34.6%	34.4%	32.9%	30.6%	31.0%	32.1%	31.7%	31.7%	31.7%	33.0%	34.1%	35.2%	36.7%
Depreciation / total operating expenses (%)	24.2%	20.6%			24.7%	25.4%	24.9%	25.3%	25.8%	21.3%	24.2%	23.2%	22.5%	21.9%	21.2%	20.5%	19.7%	19.2%	18.8%	18.0%
Total other operating expenses (including interest) / operating expenses (%)	2.9%	4.7%			3.0%	2.6%	3.1%	2.6%	2.7%	3.1%	2.4%	3.1%	3.6%	5.2%	6.1%	6.2%	5.9%	5.1%	4.6%	4.3%
Operating results before interest and depreciation / interest expense (times) (interest cover)	9.6	6.0			9.4	10.3	9.8	13.1	22.0	1.3	8.2	6.6	6.3	4.9	4.7	4.9	5.3	6.3	7.2	7.6
(Net operating cash flow + interest expense) / (int expense + PY current int bearing liabilities) (times) (debt service cover)	3.1	2.7			n/a	2.6	3.4	3.6	5.1	1.2	3.5	2.0	2.3	1.2	1.9	1.9	3.1	3.8	3.9	3.8
Net operating cashflow / net capital expenditure (%)	113.1%	84.9%			125.2%	116.6%	143.6%	112.3%	182.0%	27.4%	30.2%	58.6%	64.2%	26.8%	86.1%	93.9%	115.9%	129.9%	137.2%	141.8%
2.3 Liquidity Indicators																				
Cash expenses cover (mths)	11.6	3.2			10.3	11.9	11.5	11.7	20.4	7.9	5.2	3.9	3.2	1.1	1.0	1.0	2.1	3.7	4.7	5.5
Current ratio (times)	4.7	2.2			3.1	4.7	4.6	4.8	5.9	5.1	2.6	2.2	1.8	1.5	1.4	1.7	2.1	2.5	2.7	3.0
Total current cash assets (includes unrestricted, restricted & overdraft) (\$)	68,698,113	30,257,127			47,579,544	59,057,675	65,125,917	70,558,748	94,413,503	75,453,292	39,094,253	31,319,271	25,849,653	6,809,882	5,962,533	8,400,128	21,808,751	39,914,444	54,992,337	68,420,018
% Restricted cash to total cash balance	35.4%	34.5%			26.4%	44.2%	15.6%	45.4%	41.0%	35.1%	59.9%	29.6%	35.8%	100.0%	100.0%	100.0%	42.4%	23.2%	16.8%	13.5%
2.4 Equity Maintenance Indicators																				
Net results (includes capital revenues & expenses and extraordinary items) (\$)	1,305,595,039	181,295,408			13,939,773	28,564,534	24,091,274	30,173,853	28,956,592	1,179,869,013	(135,904)	7,793,777	7,547,504	10,381,377	18,985,242	24,343,474	23,164,912	26,186,746	29,999,243	33,029,037
Net margin (%)	68.2%	10.5%			15.2%	26.3%	20.4%	22.9%	26.8%	87.0%	(0.1)%	5.7%	5.4%	6.9%	11.4%	13.5%	12.4%	13.2%	14.2%	14.6%
Net unrecouped depreciation (\$)	35,655,984	28,288,305			-	1,560,885	2,881,614	-	-	31,213,485	10,022,129	8,968,723	6,069,996	3,227,457	-	-	-	-	-	-
Unrecouped depreciation / total depreciation (%)	25.3%	8.9%			0.0%	7.4%	12.4%	0.0%	0.0%	96.8%	33.4%	29.9%	20.3%	10.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Annual capital expenditure / annual depreciation (times)	1.7	1.8			1.8	2.1	1.5	1.9	1.5	1.7	2.3	1.7	1.8	2.0	1.9	2.1	1.9	1.6	1.7	1.6
Total replacement capital expenditure / total depreciation on existing and replacement assets only (times)	n/a	1.4			n/a	n/a	n/a	n/a	n/a	n/a	1.2	0.9	1.2	1.6	1.8	1.6	1.7	1.3	1.3	1.4
New asset capital expenditure / opening written down value of total PP&E (%)	n/a	1.2%			n/a	n/a	n/a	n/a	n/a	n/a	2.4%	1.6%	1.3%	1.1%	0.8%	1.2%	0.7%	0.9%	1.0%	0.8%
Change in total community equity excluding asset revaluation reserve (%)	115.5%	16.6%			15.4%	1.4%					(0.0)%	0.7%	0.6%	0.9%	1.6%	2.0%	1.9%	2.1%	2.3%	2.5%

